



Marsh GuyCarpenter Mercer OliverWyman

GLOBAL RISKS REPORT 2025

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Introduction

On 01/28/2025, the Corporate Risk Department, in conjunction with Marsh McLennan, conducted a training session on the Global Risk Report 2025 for the Ferreycorp Board of Directors.



Manuel Bustamante Olivares

Director



Thiago de Orlando e Albuquerque

Director



Manuel Del Río Jiménez

Independent Director



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Independent Director



Rodolfo Javier Otero Nosiglia

Independent Director

Global Risks Report 2025

A paradigm shift in the world order characterized by increased instability, polarizing narratives, erosion of trust, and insecurity.



**The time to act
is now...**

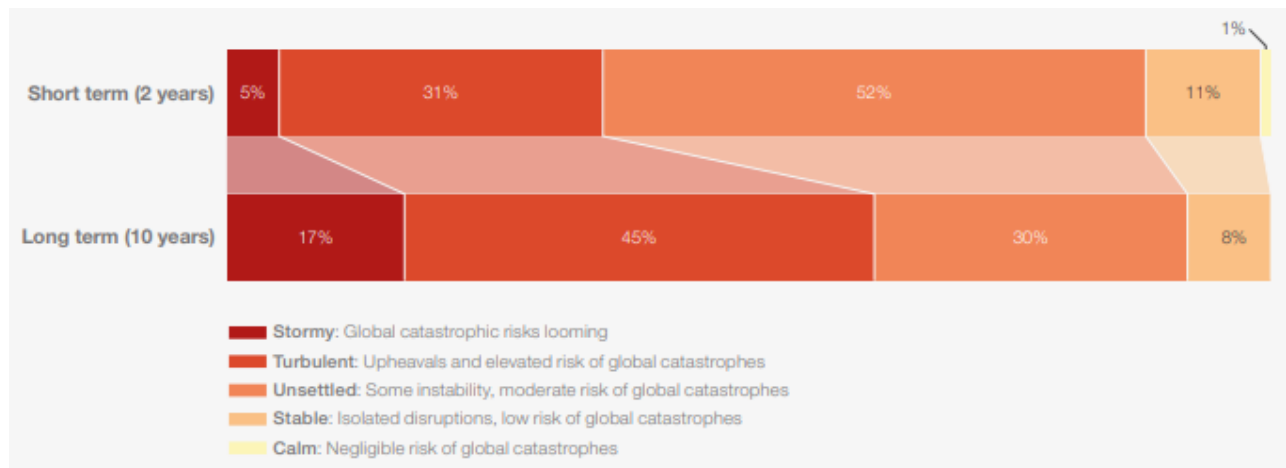
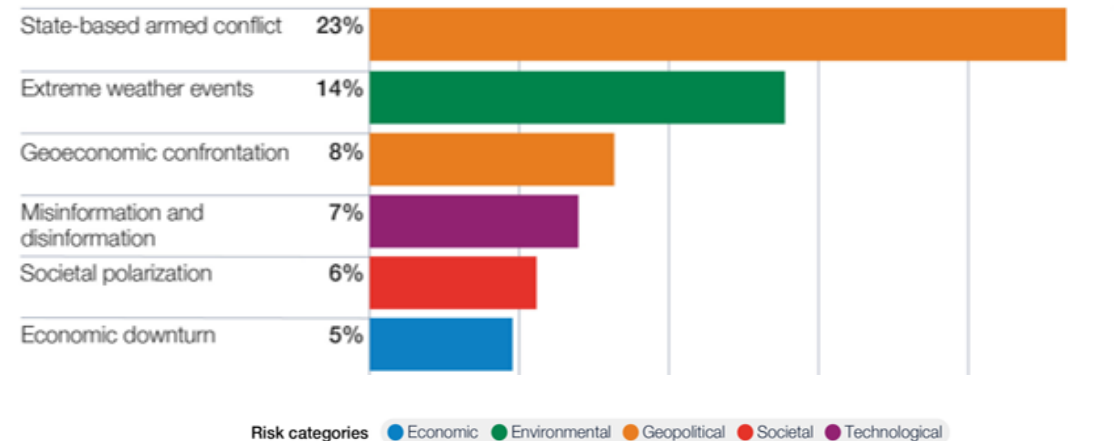


- **20th** year of publication
- Rooted in a survey that tapped into ~900 experts from across the world (Global Risks Perception Survey)
- Additional views of ~11,000 company executives on the leading risks to doing business in their country (Executive Opinion Survey).

Immediate challenges, risks 2025

Declining optimism

- Expansion and escalation of conflicts
- Amplified extreme weather events
- Social and political polarization
- Technological advances that accelerate the spread of false or misleading information



Skepticism about whether current social mechanisms and government institutions are capable of navigating and repairing the fragility caused by the risks we face today.

Top risk concerns by time-period 2025

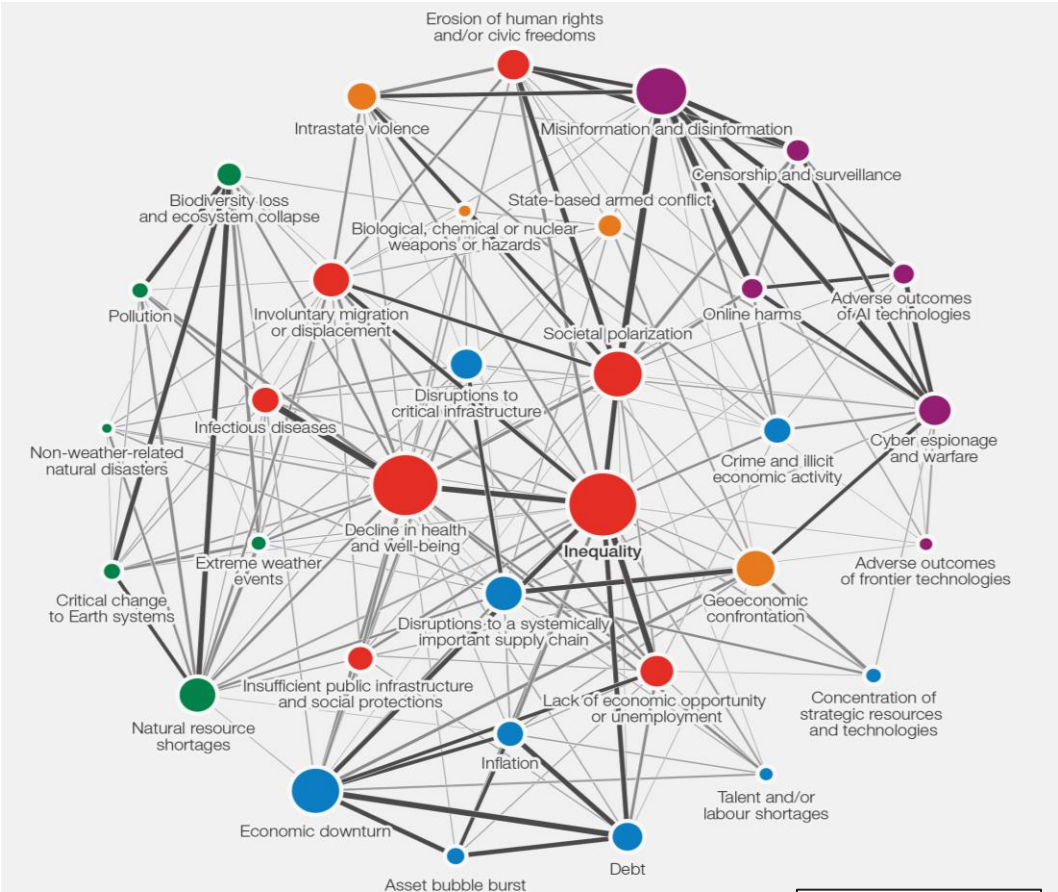
Short Term (2 years)

1. Misinformation and disinformation
2. Extreme Weather Events
3. State-based armed conflict
4. Societal Polarization
5. Cyber espionage and warfare



Long Term (10 years)

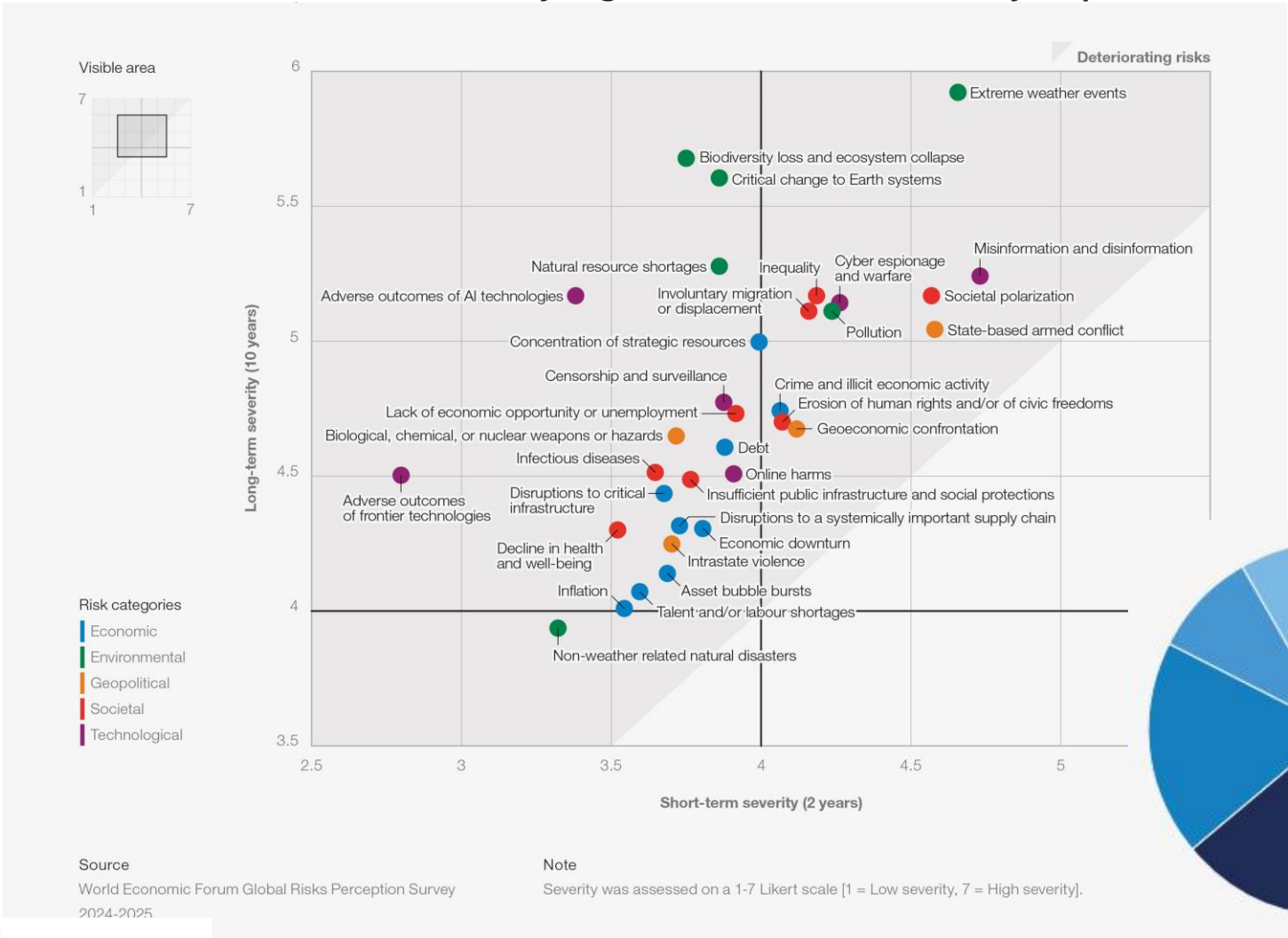
1. Extreme weather events
2. Biodiversity loss and ecosystem collapse
3. Critical change to Earth systems
4. Natural resource shortages
5. Misinformation and disinformation



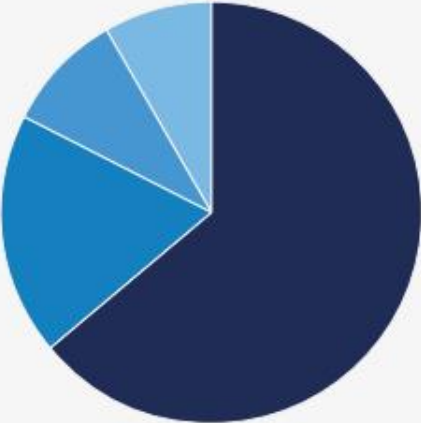
Source: Global Risk Report 2025 - World Economic Forum

Something that we are not seeing?

Relative severity of global risks over a 2- and 10- year period



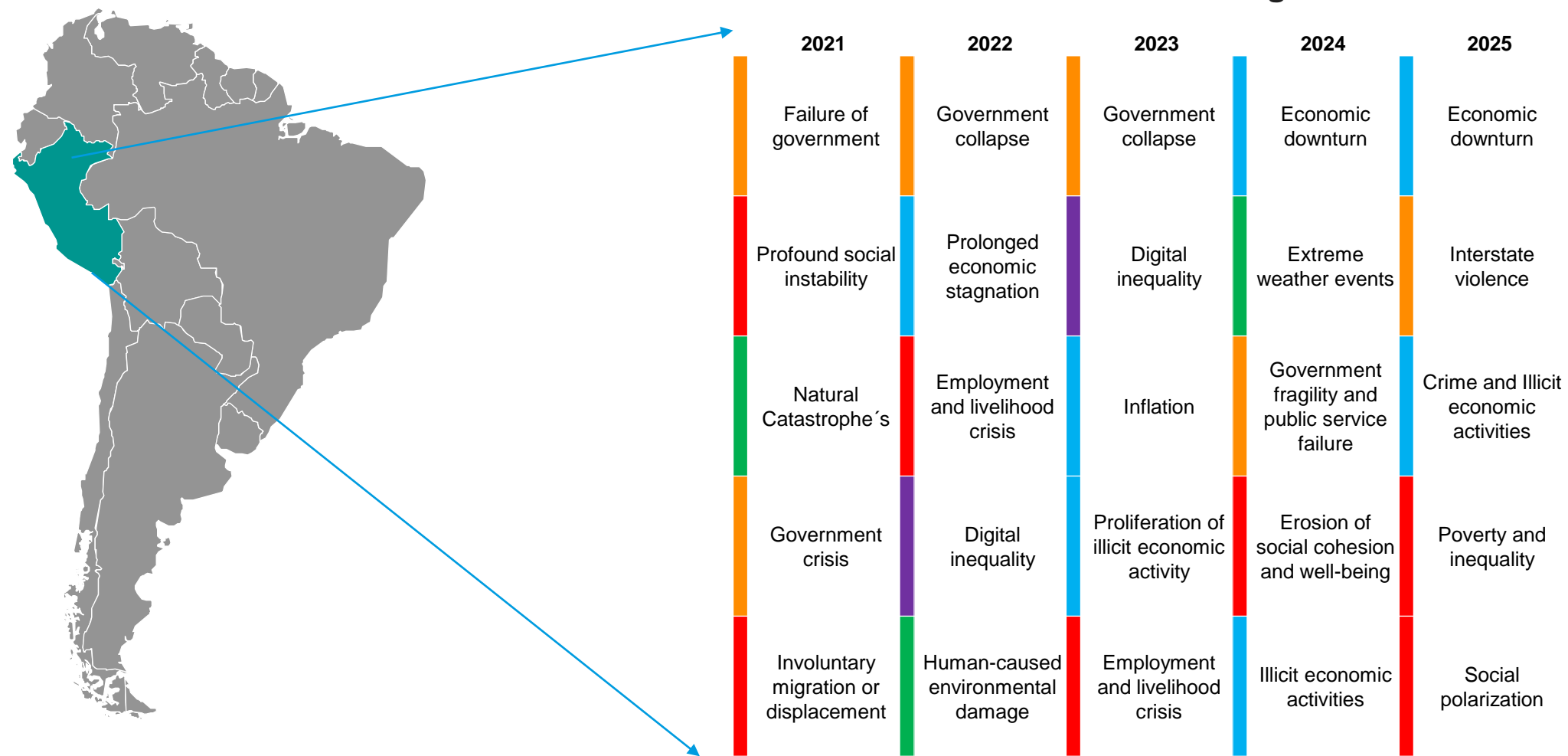
Which of the following options best characterizes the global political environment for cooperation on global risks in 10 years?



- 64% Multipolar or fragmented order in which middle and great powers contest, set, and enforce regional rules and norms
- 19% Bipolar or bifurcated order shaped by strategic competition between two superpowers
- 9% Realignment towards a new international order led by an alternative superpower
- 8% Continuation or reinvigoration of the US-led, rules-based international order

Main risks concerning Peruvian businessmen

- Economic
- Environmental
- Geopolitical
- Societal
- Technological



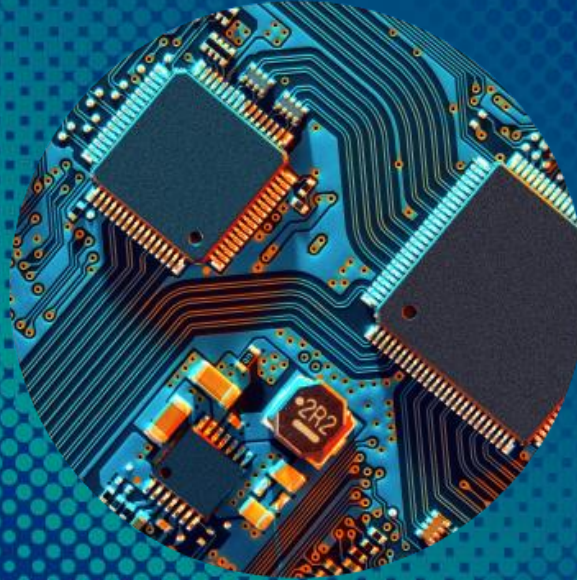
Note: WEF Executive Opinion Survey 2025
 Source: World Economic Forum; Marsh McLennan analysis

A deep dive in some key risks

Environmental risks: from long-term concern to urgent reality



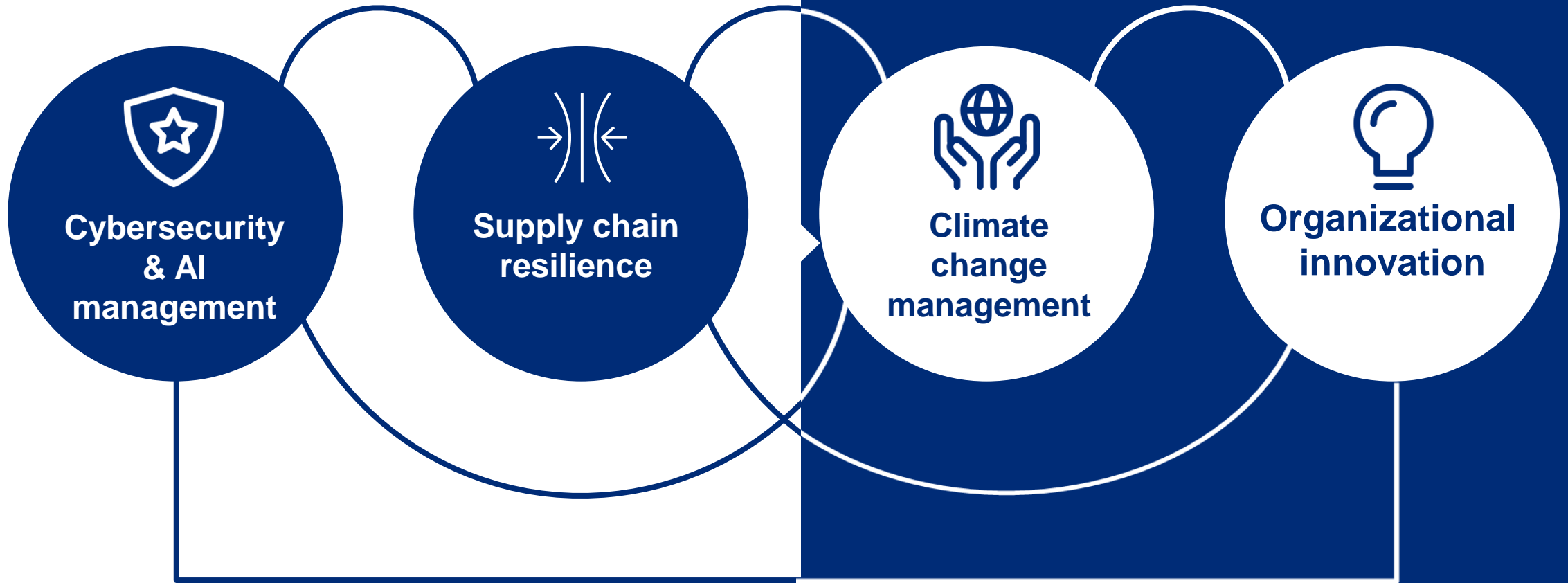
Technological risks: still "under the radar"



Social risks: increasingly aging populations



Four priority for firms



 **MarshMcLennan**

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We are leaders in risk, strategy and people. One company, with four global businesses, united by a shared purpose to make a difference in the moments that matter.

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